

FINANCE ADVISORY GROUP
25 July 2012 at 9.30 am

Further to the recent despatch of agenda and papers for the above meeting, please find the following item(s) which were marked as 'to follow':

11. **Financial Results 2012/13 - to the end of June 2012**

(Pages 1 - 34)

Helen Martin

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Budget Monitoring Sheets for June 2012

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- 1 Commentaries
- 2 Overall Summary
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BUDGET MONITORING - Strategic Commentary - As at 30 June 2012

Overall Financial Position

1. Three months into the year the results to date show an overall favourable variance of £82,000.
2. The year-end position is forecast to be £174,000 better than budget.

Key Issues for the year to date

3. **Income** – investment income is performing above target and is forecast to be better than budgeted at the year-end. This is due to higher than estimated balances and slightly higher rates being achieved during the year so far, and a favourable forecast is shown to reflect this position.
4. Looking at the other main income sources, the position still remains difficult. Building Control, Land Charges and pre-application fees currently show adverse variances for the year to date.
5. **Pay costs** – the actual expenditure is less than budget due to some vacancies.
6. **Other** – Direct Services' results currently show a positive variance of £16,000 compared to budget.

Year End Forecast

7. The year-end position is forecast to be £174,000 better than budget with extra investment income being the largest factor explaining this variance. Additional income is also expected from market and office rentals and court costs. Further favourable variance is forecast for audit fees.

Risk areas

8. The current economic situation continues to have a real and potential impact on the Council's finances:
 - the investment strategy is constantly under review in light of the changing long term credit ratings which affects the number of organisations the Council can invest in;
 - property related income such as Development Control (particularly pre-application fees and s106 monitoring), Building Control, Land Charges and Capital Receipts remain vulnerable;

- the Benefits workload is continuing at a higher level than before the recession, which is having an impact on processing times (though an action plan is in place to improve performance);
- Council Tax collection rates, though currently in line with the previous year, could be affected by increased unemployment and squeezed household incomes; and

9. Planned savings through the generation of income, particularly from new partnership working, remain risk areas for the current and for future years.

Contacts:

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Community Development – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Community Safety	13		Staffing allocations are to be amended. Some Community Safety salaries are currently being charged elsewhere, and vice versa. Slight underspend on projects but will be on target at year end.
STAG Community Arts Centre	25		Invoice for 2 nd quarter is awaited from the Stag.
Salaries – Ext Funded	-16		This is additional health project spend on salaries, matched by additional health external income.

Future Issues/Risk Areas

A total of £35K is earmarked for expenditure on the Paralympics and the Torch Relay this year. This earmarked sum is made up of a combination of previous underspends and additional income. £19K has been spent this financial year from this fund. £16K remains and it is anticipated that this will be fully spent. An additional £17K has been obtained in external funding for stewarding and it is anticipated that this will be fully spent. Areas of spend are: barriers, information, volunteer training, uniforms and security. Banners and other dressing were paid for from an underspend in last year's budgets.

Lesley Bowles
Head of Community Development
July 2012

Development Services – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Planning – Development Control	18		This is primarily due to a temporary underspend on salaries resulting from the Development Control Manager post remaining vacant until mid August and to higher than expected planning application fee income in the first quarter, partially offset by lower than expected receipts from pre-application fees and S106 monitoring fees. It is too early to say if the trend in fee income will result in an annual variance.
Salaries	15		This is primarily due to a temporary underspend on salaries resulting from the Development Control Manager post remaining vacant until mid August.

Agenda Item 11

Future Issues/Risk Areas

The Government has announced that planning application fees will increase by 15% in the autumn. No further details are available at present and until a specific date is set for the increase it would be premature to adjust forecasts.

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**Head of Development Services
July 2012**

Environmental & Operational Services – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
AMF Car Parks	-12	-11	An approved carry forward budget of £18,800 is not shown on the budget, which has now been expended. Due to essential maintenance on car parks a forecast overspend of £11,000 is predicted which will be offset by underspend on other E&OPS asset maintenance budgets.
Building Control	-37	-94	Income for statutory work is £41,000 below profile. Budget Income for year is £485,648. Actual Income 2011/12 was £365,476 which is a realistic estimate of likely income in 2012/13. A shortfall in income of approx £120,000 is forecasted. Savings will be made on structural checking fees.
Car Parks	-28		Income currently £21,000 below profile, mainly on pay and display Income, probably attributed to recent poor weather conditions.
Contaminated Land	12		Part of SDC/Dartford Partnership hub. New Budget to be set up. [Finance]
Dartford Environmental Hub (SDC Costs)	-151		Joint partnership budget to be set up. [Finance]
Licensing Health	11		Staffing arrangements in this trading hub currently under review. [Finance]
Licensing Partnership Hub (Trading)	25		Underspend mainly due to salary savings following departure of Licensing Partnership Manager. Assistant Licensing Partnership Manager acting up in position, on trial period until end of July. If appointed permanently adjustment will be made to salaries charging increased amount to licensing hub, and reducing salaries charged to Sevenoaks Licensing Services.
Licensing Regime	-12		Income in the budget for adding new Partners which will not be realised. Equivalent savings anticipated if current Assistant Licensing Partnership Manager (ALPM) appointed to Licensing Partnership Manager post on permanent basis, following which post of ALPM will be deleted, resulting in equivalent saving.
Noise Control	18		Part of SDC/Dartford Partnership hub. New Budget to be set up. [Finance]
Public Health	86		Part of SDC/Dartford Partnership hub. New Budget to be set up. [Finance]
Salaries – Operational Services	74		Savings on Direct Services Salaries offset by expenditure on agency staff to maintain services when vacancies occur. All reflected in Direct Services Trading Account position.
Salaries – Licensing	16	45	Savings due to vacancy of Licensing Partnership Management post. Currently being filled by Assistant Licensing Partnership Manager on 6 month trial period (ends July 2012). If successful in being appointed the Assistant Licensing Partnership Manager post will be deleted.

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Capital – Vehicle Purchases	120		Vehicle replacement programme to be delivered within existing budget.

Future Issues/Risk Areas

Head of Environmental & Operational Services
July 2012

Agenda Item 11

Finance & Human Resources – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Council Tax Support (R&B P'ship)	66		Additional Government funding received for Localisation of Council Tax Support. This will be used to fund the implementation of the local scheme which will start on 01/04/13.
Local Tax	-3	53	Additional court costs income.
Misc. Finance	-24		Timing difference only, no impact expected on year end.
Salaries	21		Benefits: vacant posts filled by agency staff which are not included in salaries.

Future Issues/Risk Areas

Housing & Communications – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
External Communications	10		There are invoices outstanding and the remainder will be used for a reputation survey after a "value for money" campaign in August. The year end forecast is correct.
Home Improvement Agency	20		We are still awaiting the invoice for the HIA ("Family Mosaic"). This is for a 6 month temporary arrangement whilst the HIA is out to tender. Year end forecast is correct.
Homeless	-13		There has been an overpayment of Housing Benefit which has been clawed back this month. (Please see Future Issues/Risk Areas below).
Housing	-13		Whilst work continues to explore a shared Register (to make £30,000 savings each year) WKHA is continuing to manage the Register at original costs (lower than actual cost to WKHA). It is hoped to find the £30,000 savings this year. Discussions continue with other Local Authorities.
Salaries – Ext Funded	19		This is external funding and part of this is offsetting overspends mentioned above and will be nil cost to SDC.
Capital – Improvement Grants	-23		The year end is correct. It is difficult to predict when works will be completed and invoices submitted.
Capital – WKHA Adaps for Disabled	-19		The year end is correct. It is difficult to predict when works will be completed and invoices submitted.

Future Issues/Risk Areas

Due to the recession there is still currently a need for B&B. There has been an overpayment of Housing Benefit too which has been clawed back but has impacted on the budget. B&B usage is reducing though due to initiatives in place. There were 21 people in B&B not so long ago but the current figure is 3. There is an increase of people with mental health issues becoming homeless and they are often complex cases (like the current 3) where it difficult to secure suitable accommodation with support.

**Head of Housing & Communications
July 2012**

IT & Facilities Management – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Support – Central Offices – Facilities	11		Bulk ordering of goods is being undertaken at the moment and additional procurement is expected at the end of the year. Also, the cleaning invoice for June is expected in July. End of year position expected to match budget.

Future Issues/Risk Areas

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**Head of IT & Facilities Management
July 2012**

Legal & Democratic Services – June 2012 Commentary

Service	Variance to date £'000 (Minus is bad news)	Forecast Annual Variance £000	Explanation of variance and action planned (including changes from previous month)
Corporate Management	11	70	The Council has seen a significant reduction in its proposed audit fee for 2012/13 as a result of the Government's decision to abolish the Audit Commission and contract out Government audit services. This reduction occurred after budgets for the year were approved. The proposed 40% reduction in fees means that it is now forecast that audit fees are accrued at £5k per month. With the addition of fees for the audit of grant claims it is forecast that audit fees for the year will be £89k.
Corporate Savings	21		A high proportion of savings for vacant posts have been recorded in the opening months of 2012/13 towards the budget of £100k for the year which are creating a positive budget variance. Due to the nature of vacant posts it is difficult to accurately forecast the annual outturn but the budget will be kept under review and a forecast provided at the midway point of the year.
Land Charges	-10		This income is reflective of the general state of the housing market and the anticipated income for June based on previous years applications has been lower than expected.
Markets	14	48	This is in accordance with the original budget and the additional income takes into account the extra income already forecast.
Support – Central Offices	2	23	This is in accordance with the original budget and the additional income takes into account the extra income already forecast.

Future Issues/Risk Areas

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**Head of Legal & Democratic Services
July 2012**

3. Net Service Expenditure for each Head of Service - analysed by Budget area														
JUNE 12 - Final														
Community Development														
Period	Period	Actual	Variance	Period	Variance	Period	Variance	Y-T-D			Y-T-D			2011/12
								Budget	Actual	Variance	Budget	Actual	Variance	
£'000	£'000	£'000	£'000	%	£'000	%	£'000	£'000	%	£'000	%	£'000	£'000	£'000
SDC Funded														
8 to 12 project	-	0	-0	-	-	-	1	-1	-	-	-	-	-	-
Administrative Expenses - Community Dev.	1	0	0	56.1	2	0	2	0	19.4	13	13	-	-	-
All Weather Pitch	-1	-0	-0	-65.3	-1	0	-1	0	4.0	-2	-2	-	-	-
Community Activity	-	-7	7	-	-	0	0	-0	-	-	-	-	-	-
Community Development Service Provisions	-0	-	-0	-	-1	4	-5	4	852.0	-2	-2	-	-	-
Community Safety	17	11	7	37.6	52	39	13	24.9	207	207	207	-	-	-
Economic Development	2	5	-3	-117.7	22	22	-1	-2.9	41	41	41	-	-	-
Grants to Organisations	2	1	1	53.9	160	155	5	2.9	179	179	179	-	-	-
Health Improvements	3	4	-0	-3.3	10	11	-1	-5.2	41	41	41	-	-	-
Leisure Contract	11	8	4	31.1	47	44	3	5.5	248	248	248	-	-	-
Leisure Development	-	-	-	-	5	5	-	-	20	20	20	-	-	-
STAG Community Arts Centre	25	-	25	100.0	50	25	25	50.0	100	100	100	-	-	-
Sustainability	0	1	-1	-	1	4	-3	-297.2	4	4	4	-	-	-
The Community Plan	5	4	1	24.4	14	12	3	17.6	58	58	58	-	-	-
Tourism	1	0	0	30.6	14	14	1	4.1	24	24	24	-	-	-
West Kent Partnership	2	2	-0	-6.6	-18	-16	-2	-10.4	-	-	-	-	-	-
Youth	4	0	4	93.7	12	3	8	72.0	48	48	48	-	-	-
Total Community Development (SDC Funded)	74	30	44	59.8	369	316	54	14.6	979	979	979	-	-	-

Externally Funded														
Big Community Fund	-	-	-	-	-	9	-9	-	-	-	-	-	-	-
Choosing Health WK PCT	4	13	-9	-205.9	-4	2	-5	-147.3	-	-	-	-	-	-
Falls Prevention	-	1	-1	-	-	2	-2	-	-	-	-	-	-	-
Local Strategic Partnership	-	-	-	-	-	5	-5	-	-	-	-	-	-	-
Partnership - Child	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Partnership - Home Office	0	-	0	-	-1	-	-1	-100.0	-	-	-	-	-	-
PCT Health Checks	-	0	-0	-	-	0	-0	-	-	-	-	-	-	-
PCT Initiatives	-	-	-	-	-	-9	9	-	-	-	-	-	-	-
Total Community Development (Ext Funded)	5	14	-9	-204.5	-4	8	-13	-289.1	-	-	-	-	-	-
Total Community Development	78	44	35	44.3	365	324	41	11.3	979	979	979	-	-	-

3. Net Service Expenditure for each Head of Service - analysed by Budget area
JUNE 12 - Final

Development Services

	Period		Period		Period		Y-T-D		Y-T-D		Y-T-D		Annual Budget		Annual Forecast (including Accruals)		Annual Variance		2011/12 Actual	
	£'000	£'000	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Administrative Expenses - Development Control	2	4	-2	-99.5	5	9	-3	-68.0	30	30	-	-	30	30	-	-	-	-	-	-
Administrative Expenses - Policy and Environment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bridleways / Footpath Diversions	0	0	-	-	0	0	-	-	1	1	-	-	1	1	-	-	-	-	-	-
Conservation	4	4	0	3.5	12	14	-2	-17.6	47	47	-	-	47	47	-	-	-	-	-	-
LDF Expenditure	-	4	-4	-	-	4	-4	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning - Appeals	14	9	5	33.8	41	41	-1	-1.5	163	163	-	-	163	163	-	-	-	-	-	-
Planning - Counter	-0	-0	-0	-	-0	0	0	-	-1	-1	-	-	-1	-1	-	-	-	-	-	-
Planning - Development Control	31	15	16	52.3	93	75	18	19.0	362	362	-	-	362	362	-	-	-	-	-	-
Planning - Enforcement	22	19	3	14.1	67	65	2	2.9	269	269	-	-	269	269	-	-	-	-	-	-
Planning Policy	33	37	-4	-12.7	95	92	3	2.9	427	427	-	-	427	427	-	-	-	-	-	-
Total Development Services	105	92	14	12.9	312	300	12	3.8	1,299	1,299	-	-	1,299	1,299	-	-	-	-	-	-

3. Net Service Expenditure for each Head of Service - analysed by Budget area																
JUNE 12 - Final																
Environmental and Operational Services																
Period	Budget			Actual			Period			Period			2011/12			
	£'000	£'000	Variance	£'000	£'000	%	£'000	£'000	%	Y-T-D	Y-T-D	Y-T-D	Annual Budget	Annual Forecast (including Accruals)	Annual Variance	2011/12 Actual
Administrative Expenses - Building Control	1	-1	1	170.8	2	0	2	80.9	9	9	-	9	9	-		
Administrative Expenses - Community Director	1	0	1	74.5	3	1	2	59.9	14	14	-	14	14	-		
Administrative Expenses - Direct Services	-	-	-	-	-	-	0	-	-	-	-	-	-	-		
Administrative Expenses - Health	2	1	2	74.4	6	2	3	61.3	24	24	-	24	24	-		
Administrative Expenses - Transport	1	0	0	60.2	2	2	0	21.2	9	9	-	9	9	-		
Asset Maintenance Car Parks	12	27	-14	-114.2	15	27	-12	-78.5	15	26	-11	15	26	-11		
Asset Maintenance CCTV	1	-	1	100.0	3	-	3	100.0	11	11	-	11	11	-		
Asset Maintenance Countryside	0	-	0	-	1	-	1	100.0	5	3	2	5	3	2		
Asset Maintenance Direct Services	2	-	2	100.0	7	5	1	19.0	26	26	-	26	26	-		
Asset Maintenance Playgrounds	1	-	1	100.0	2	-	2	100.0	8	5	3	8	5	3		
Asset Maintenance Public Toilets	1	-	1	100.0	2	0	2	90.5	8	8	-	8	8	-		
Building Control	-14	-8	-6	-44.8	-50	-13	-37	-73.1	-130	-36	-94	-130	-36	-94		
Car Parks	-165	-144	-21	-12.8	-335	-307	-28	-8.4	-1,597	-1,597	-	-1,597	-1,597	-		
CCTV	13	15	-2	-18.5	89	99	-9	-10.5	245	245	-	245	245	-		
Civil Protection	2	2	0	16.7	9	8	1	6.2	28	28	-	28	28	-		
Clean Air	6	19	-14	-243.8	16	16	1	4.2	103	103	-	103	103	-		
Contaminated Land	4	-	4	100.0	12	-0	12	100.4	47	47	-	47	47	-		
Dangerous Structures	2	2	-0	-24.1	6	5	0	4.7	22	22	-	22	22	-		
Darford Environmental Hub (SDC Costs)	-	48	-48	-	-	151	-151	-	-	-	-	-	-	-		
Emergency	5	5	0	8.1	15	15	0	3.2	60	60	-	60	60	-		
Environmental Health Partnership	-	2	-2	-	-	9	-9	-	-	-	-	-	-	-		
Estates Management - Grounds	8	6	2	28.4	23	21	2	7.4	94	94	-	94	94	-		
Licensing Health	4	-0	4	105.7	11	-0	11	101.9	30	30	-	30	30	-		
Licensing Partnership Hub (Trading)	0	-8	8	-	-0	-26	25	-	-0	-0	-	-0	-0	-		
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Licensing Regime	5	8	-2	-42.3	15	27	-12	-80.4	-14	-14	-	-14	-14	-		
Noise Control	6	-	6	100.0	18	-	18	100.0	75	75	-	75	75	-		
On-Street Parking	-33	-34	0	1.3	-85	-91	6	6.9	-389	-389	-	-389	-389	-		
Parks and Recreation Grounds	8	13	-5	-65.7	22	30	-8	-36.0	91	91	-	91	91	-		
Parks - Rural	9	7	2	26.1	25	20	5	21.4	81	81	-	81	81	-		
Public Conveniences	3	3	-1	-38.7	14	17	-3	-18.0	37	37	-	37	37	-		
Public Health	32	5	28	85.1	98	12	86	88.0	389	389	-	389	389	-		
Public Transport Support	0	0	-0	-	0	0	-0	-	1	1	-	1	1	-		
Refuse Collection	200	212	-12	-6.0	604	609	-5	-0.9	2,204	2,204	-	2,204	2,204	-		
Street Cleansing	94	90	4	3.9	295	288	7	2.3	1,175	1,175	-	1,175	1,175	-		
Street Naming	1	0	1	83.9	3	1	2	57.4	13	13	-	13	13	-		

Support - Direct Services	4	6	- 1	- 31.7	12	12	- 0	- 1.1	50	50	-
Support - Health and Safety	1	0	1	67.4	4	3	1	20.6	17	17	-
Taxis	- 2	- 0	- 2	- 85.7	- 7	- 2	- 5	- 73.9	- 12	- 12	-
Total Environmental and Operational Services	214	277	- 63	- 29.3	855	941	- 86	- 10.1	2,750	2,850	- 100

3. Net Service Expenditure for each Head of Service - analysed by Budget area												
JUNE 12 - Final												
Finance and Human Resources												
Period	Period		Period		Period		Y-T-D		Y-T-D		Y-T-D	
	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Actual	Variance	%
£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000
Administrative Expenses - Chief Executive	1	1	1	42.6	3	2	1	42.4	20	20	-	-
Administrative Expenses - Corporate Director	0	0	0	-	1	3	-2	-160.3	5	5	-	-
Administrative Expenses - Finance	3	3	-1	-34.8	7	10	-4	-53.4	39	39	-	-
Administrative Expenses - Personnel	5	6	-1	-26.5	6	7	-0	-7.4	13	13	-	-
Asset Maintenance Argyle Road	-	3	-3	-	-	3	-3	-	-	-	-	-
Benefits Admin	-11	-12	1	5.0	-34	-35	1	4.3	828	828	-	-
Benefits Grants	-49	-49	-0	-0.0	-146	-146	-0	-0.0	-659	-659	-	-
Council Tax Support (R&B P'ship)	-	9	-9	-	-	66	66	-	-	-	-	-
Dartford Partnership Hub (SDC costs)	152	145	7	4.6	450	457	-7	-1.6	-7	-7	-	-
Housing Advances	0	-	0	-	1	3	-2	-182.2	5	5	-	-
Local Tax	-27	-43	17	62.2	-73	-70	-3	-3.9	154	101	53	-
Members	32	30	2	7.4	95	97	-2	-2.1	395	395	-	-
Misc. Finance	175	150	25	14.4	336	360	-24	-7.2	2,155	2,155	-	-
Support - Audit Function	-2	-	-2	-100.0	-6	-4	-2	-33.3	139	139	-	-
Support - Exchequer and Procurement	11	10	1	11.8	32	29	2	6.6	138	138	-	-
Support - Finance Function	11	1	10	94.3	38	30	8	20.7	231	231	-	-
Support - General Admin	25	25	0	0.7	45	47	-2	-4.6	147	147	-	-
Support - Nursery	-	3	-3	-	-	4	-4	-	-	-	-	-
Support - Personnel	19	16	3	17.0	56	58	-2	-2.8	225	225	-	-
Treasury Management	7	7	0	5.8	20	21	-0	-1.3	90	90	-	-
Total Finance and Human Resources	354	305	49	13.9	832	809	22	2.7	3,918	3,865	53	-

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 12 - Final

Housing and Communications

	Period		Period		Period		Y-T-D		Y-T-D		Y-T-D		Annual Budget		Annual Forecast (including Accruals)		Annual Variance		2011/12 Actual			
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Administrative Expenses - Housing	1	0	1	1	79.8		3	2	1	1	45.6		13	13								
Consultation and Surveys	0	-	0	0	-		1	-	1	100.0			2	2								
Energy Efficiency	2	1	0	0	21.3		6	5	1	18.3			6	6								
External Communications	10	13	-3	-3	-34.3		40	31	10	24.1			143	143								
Gypsy Sites	-3	-2	-1	-1	-36.3		-3	-9	6	209.8			-20	-20								
Home Improvement Agency (prev. Care and Repair)	-	-	-	-	-		20	-	20	100.0			39	39								
Homeless	8	11	-3	-3	-39.7		23	37	-13	-56.5			104	104								
Homelessness Funding	-3	1	-4	-4	-125.7		-9	-3	-6	-65.5			-	-								
Homelessness Prevention	-	1	-1	-1	-		-	2	-2	-			-	-								
Housing	23	20	3	3	12.4		131	144	-13	-10.3			367	367								
Housing Initiatives	1	-	1	1	100.0		2	3	-1	-77.2			8	8								
Housing Option - Trailblazer	0	5	-5	-5	-		0	5	-5	-			0	0								
Leader Programme	0	1	-0	-0	-		1	2	-1	-136.3			4	4								
Needs and Stock Surveys	-	-	-	-	-		-	-	-	-			13	13								
Private Sector Housing	16	15	1	1	8.0		49	48	1	1.6			195	195								
Support - General Admin	0	-1	1	1	-		0	-2	2	-			0	0								
Total Housing and Communications	54	64	-10	-10	-18.0		264	264	-1	-0.3			875	875								

3. Net Service Expenditure for each Head of Service - analysed by Budget area

JUNE 12 - Final

IT & Facilities Management

	Period			Period			Period			Y-T-D			Y-T-D			Y-T-D			Annual		Annual		2011/12	
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Forecast	Variance	Budget	Actual	
	£'000	£'000	£'000	£'000	£'000	%	£'000	£'000	%	£'000	£'000	%	£'000	£'000	%	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	
Administrative Expenses - IT	2	1	1	64.8			6	2	4	70.1			25	25										
Asset Maintenance IT	5	3	2	43.2			40	39	1	1.5			300	300										
Support - Central Offices - Facilities	17	20	-3	-19.4			65	54	11	17.0			254	254										
Support - Contact Centre	32	28	5	15.2			92	93	-1	-1.0			396	396										
Support - General Admin	8	9	-1	-10.0			53	51	2	3.6			264	264										
Support - Local Offices	0	-	0	-			25	27	-2	-8.4			53	53										
Support - IT	41	42	-2	-4.5			199	205	-6	-3.1			737	737										
Total IT & Facilities Management	105	102	3	2.7			480	472	8	1.7			2,027	2,027										

3. Net Service Expenditure for each Head of Service - analysed by Budget area
JUNE 12 - Final

Legal and Democratic Services

	Period			Period			Period			Y-T-D			Y-T-D			Y-T-D			Annual			2011/12	
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Forecast (including Accruals)	Annual Variance	Actual	
	£'000	£'000	£'000	£'000	£'000	%	£'000	£'000	%	£'000	£'000	%	£'000	£'000	%	£'000	£'000	%	£'000	£'000	£'000	£'000	
Action and Development	1	0	0	66.8			2	1	1	37.0			6	6									
Administrative Expenses - Legal and Democratic	4	2	2	47.3			31	27	3	10.6			75	75									
Administrative Expenses - Property	0	-	0	-			1	-	1	100.0			4	4									
Asset Maintenance Argyll Road	-8	-	-8	-100.0			-	-	-	-			50	50									
Asset Maintenance Leisure	8	19	-12	-152.2			23	24	-1	-4.3			92	92									
Asset Maintenance Other Corporate Properties	-4	-	-4	-100.0			1	1	-	-			30	30									
Asset Maintenance Sewage Treatment Plants	1	-	1	100.0			3	-	3	100.0			11	11									
Asset Maintenance Support & Salaries	8	11	-4	-46.5			27	30	-3	-10.5			115	115									
Bus Station	3	0	3	88.9			6	4	3	41.7			13	13									
Civic Expenses	13	14	-1	-5.6			13	14	-1	-6.7			14	14									
Committee Admin	8	7	1	11.4			28	21	7	25.3			102	102									
Corporate Management	73	63	10	13.6			209	199	11	5.0			903	833	70								
Corporate Savings	2	-	2	100.0			21	-	21	100.0			14	14									
Elections	5	4	0	4.3			17	11	6	36.9			67	67									
Equalities Legislation	-	-	-	-			17	13	3	19.6			17	14	3								
Estates Management - Buildings	-14	-16	2	15.2			0	4	-4	-			-113	-113									
Housing Premises	-0	-2	2	-			-12	-10	-2	-15.6			-9	-9									
Land Charges	-13	-7	-6	-46.3			-32	-22	-10	-30.9			-121	-121									
Markets	-22	-11	-11	-48.5			-55	-69	14	25.6			-240	-288	48								
Performance Improvement	0	5	-5	-			1	5	-4	-295.8			6	6									
Register of Electors	9	15	-6	-62.5			25	28	-3	-10.7			131	131									
Support - Central Offices	10	7	3	26.5			251	249	2	1.0			426	404	23								
Support - Legal Function	20	20	-0	-1.9			59	66	-7	-11.7			225	225									
Support - Property Function	7	6	1	16.8			21	22	-1	-4.3			88	88									
Total Legal and Democratic Services	109	137	-29	-26.4			655	615	41	6.2			1,905	1,762	143								

4. Cumulative Salary Monitoring

JUNE 12 - Final

Chief Executive, PA & Secretariat
Total Chief Executives Dept

Director, PA & Secretariat
 Finance & Human Resources
 IT & Facilities Management
 Legal & Democratic Services
Total Corporate Resources

Director, PA & Secretariat
 Community Development
 Development Services
 Housing & Communications
 Operational Services
 Building Control
 Environmental Health
 Licensing
 Parking & Amenity Services
Total Community and Planning Services

Sub Total

Council Wide - Vacant Posts
 Performance Award Contingency
 Market Premiums

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.
 Community Development Ext.
 Housing Ext.
TOTAL All Salary Costs
 Less Allocs to Trading a/cs inc Ext Funded TASK
 Less Allocations to Capital and Asset maint. etc
 Council Wide Vacant Posts
Check total to Pay Costs (Budget book page9)

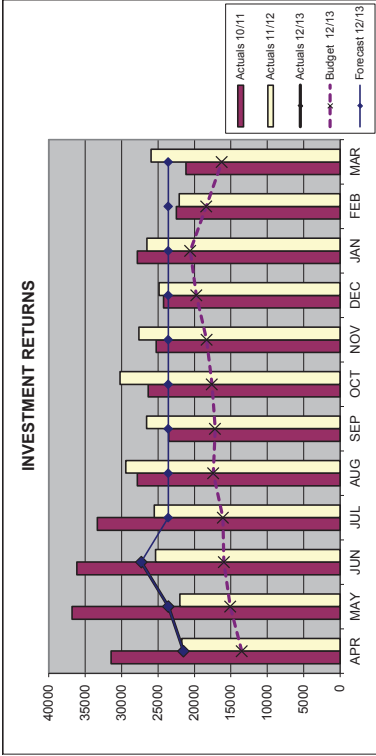
Period	Period		Period		Y-T-D		Y-T-D		Y-T-D		Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000
	Budget	Actual	Variance	%	Budget	Actual	Variance	%	Budget	Variance			
17	18	-1	-4.2	51	56	-4	-8.3	206	206	-			
17	18	-1	-4.2	51	56	-4	-8.3	206	206	-			
24	23	0	0.4	71	74	-4	-5.5	282	282	-			
240	207	32	13.4	700	679	21	3.0	2,867	2,867	-			
62	55	7	11.4	190	195	-5	-2.8	778	778	-			
53	47	7	12.6	160	162	-2	-1.4	626	626	-			
378	332	46	12.2	1,120	1,110	9	0.8	4,554	4,554	-			
14	14	0	1.6	42	43	-1	-2.5	169	169	-			
30	27	3	10.4	89	85	5	5.0	358	358	-			
150	143	6	4.3	450	434	15	3.4	1,790	1,790	-			
51	36	14	28.4	153	161	-9	-5.6	611	611	-			
279	243	36	12.9	837	763	74	8.9	3,350	3,350	-			
32	41	-9	-28.7	95	96	-1	-1.0	379	379	-			
49	51	-2	-4.2	147	153	-6	-4.2	589	589	-			
27	21	7	24.8	82	65	16	20.1	328	283	45			
40	39	1	1.4	119	122	-2	-2.0	478	478	-			
671	615	56	8.4	2,014	1,923	91	4.5	8,052	8,007	45			
1,067	965	102	9.5	3,185	3,089	96	3.0	12,811	12,766	45			
-2	-	-2	-100.0	8	-	8	100.0	-38	-38	-			
-	0	-0	-	-	0	-0	-	48	48	-			
4	-	4	100.0	13	-	13	100.0	52	52	-			
1,069	965	104	9.7	3,206	3,089	117	3.7	12,873	12,828	45			
7	9	-2	-38.4	20	36	-16	-84.0	78	78	-			
15	9	6	40.4	46	28	19	40.5	186	186	-			
22	18	4	17.1	66	64	2	3.7	264	264	-			
1,091	983	107	9.9	3,272	3,152	120	3.7	13,137	13,092	45			
-237	-209	-28	-12.0	-712	-643	-69	-9.7	-2,848	-2,848	-			
-	-2	2	-	-	-6	6	-	-	-	-			
2	-	2	100.0	-8	-	-8	-100.0	38	38	-			
856	772	83	9.7	2,552	2,503	49	1.9	10,327	10,282	45			

DIRECT SERVICES SUMMARY

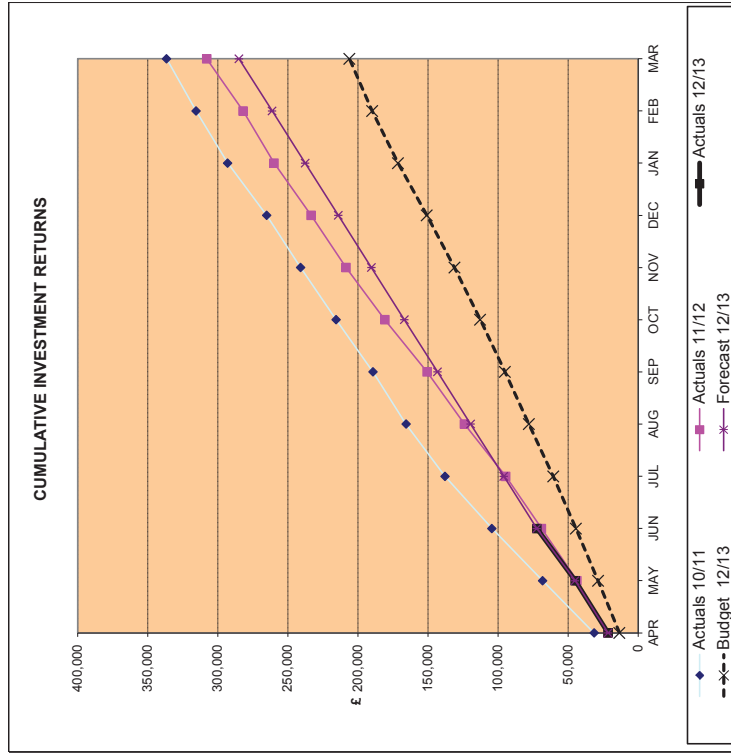
	PERIOD				Y-T-D				ANNUAL				Y-T-D NET VARIANCE				ANNUAL NET VARIANCE			
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service			
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000			
Income																				
Refuse	-177	-177	0%		-527	-528	0%	1	-2,109	-2,109		17	-7	23	67	67				
Street Cleaning	-93	-93	0%		-279	-279	0%		-1,117	-1,117		10	16	-7	38	38				
Trade	-77	-76	-1%	-1	-134	-120	-10%	-13	-400	-400		-39	-40	1	-21	-21				
Workshop	-47	-43	-10%	-4	-141	-122	-13%	-19	-564	-564		-4	2	-6	-17	-17				
Green Waste	-41	-49	21%	8	-125	-124	-1%	-1	-389	-389		-47	-67	20	-60	-60				
Premises Cleaning	-17	-18	7%	1	-50	-50	0%	0	-199	-199		3	3	-1	10	10				
Cesspools	-23	-20	-9%	-2	-68	-54	-20%	-13	-270	-270		-13	-2	-11	-52	-52				
Pest Control	-10	-4	-55%	-5	-14	-9	-35%	-5	-79	-79		5	10	-5						
Grounds	-10	-10	0%		-30	-30	0%		-122	-122		2	6	-4	-2	-2				
Fleet	-70	-67	-3%	-2	-209	-203	-3%	-5	-835	-835		13	13	-1	-26	-26				
Depot	-22	-17	-23%	-5	-72	-58	-20%	-14	-293	-293										
Emergency	-4	-4	0%		-12	-12	0%		-46	-46										
Total Income	-589	-579	-2%	-10	-1,659	-1,590	-4%	-69	-6,423	-6,423		-54	-70	16	-64	-64				
Expenditure																				
Refuse	181	173	5%	9	544	521	4%	23	2,175	2,175										
Street Cleaning	96	98	-2%	-2	289	296	-2%	-7	1,155	1,155										
Trade	32	37	-17%	-5	95	81	15%	14	379	379										
Workshop	46	43	6%	3	137	124	9%	12	547	547										
Green Waste	26	17	35%	9	78	57	26%	21	329	329										
Premises Cleaning	17	16	7%	1	52	53	-1%	-1	209	209										
Cesspools	18	18	2%		54	52	5%	3	218	218										
Pest Control	6	7	-2%	-1	19	19	0%		79	79										
Grounds	11	12	-11%	-1	32	36	-11%	-4	119	119										
Fleet	70	65	6%	4	209	200	4%	9	835	835										
Depot	21	17	18%	4	85	71	16%	14	267	267										
Emergency	4	3	16%	1	12	10	17%	2	46	46										
Total Expenditure	528	506	4%	22	1,605	1,520	5%	86	6,359	6,359		16	-70	-64	-64	-64				
Net	-61	-73	19%	12	-54	-70	30%	16	-64	-64		-54	-70	16	-64	-64				

INVESTMENT RETURNS

INVESTMENT RETURNS		Actuals	Actuals	Budget	Variance	Forecast
Actuals	Actuals	Actuals	12/13	12/13		12/13
10/11	11/12	12/13				
APR	31,431	21,722	21,489	13,502	7,987	21,500
MAY	36,831	21,983	23,571	15,074	8,497	23,600
JUN	36,164	25,342	27,280	15,944	11,336	27,300
JUL	33,361	25,498		16,070		23,600
AUG	27,868	29,446		17,425		23,600
SEP	23,532	26,586		17,156		23,600
OCT	26,352	30,200		17,603		23,600
NOV	25,254	27,636		18,323		23,600
DEC	24,240	24,871		19,730		23,600
JAN	27,832	26,525		20,578		23,600
FEB	22,501	22,078		18,355		23,600
MAR	21,179	25,935		16,240		23,600
	336,535	307,822	72,340	206,000	27,820	284,800



INVESTMENT RETURNS (CUMULATIVE)		Actuals	Actuals	Budget	Variance	Forecast
Actuals	Actuals	Actuals	12/13	12/13		12/13
10/11	11/12	12/13				
APR	31,431	21,722	21,489	13,502	7,987	21,500
MAY	68,262	43,705	45,060	28,576	16,484	45,100
JUN	104,426	69,047	72,340	44,520	27,820	72,400
JUL	137,787	94,545		60,590		96,000
AUG	165,645	123,991		78,015		119,600
SEP	189,177	150,577		95,171		143,200
OCT	215,529	180,777		112,774		166,800
NOV	240,783	208,413		131,097		190,400
DEC	265,023	233,284		150,827		214,000
JAN	292,855	259,809		171,405		237,600
FEB	315,356	281,887		189,760		261,200
MAR	336,535	307,822		206,000		284,800



BUDGET FOR 2012/13 206,000
 FORECAST OUTTURN 284,800
 CODE:- YHAA 96900

- N.B.
 1) These are the gross interest receipts rather than the interest remaining in the General Fund
 2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average 1.1031%
 7 Day LIBID 0.4417%
 3 Month LIBID 0.9141%

STAFFING STATISTICS
MAY 2012

	BDGT BOOK FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL FTE	COMMENTS / VARIATIONS	MAY TOTALS
CHIEF EXECUTIVES							
Chief Executive's Office	3.00	2.41	0.00	0.00	2.41	0.41 temp post wef 11/7/11 - 10/7/12 plus 1.0 Temp Sec.	2.41
SUB TOTAL	3.00	2.41	0.00	0.00	2.41		2.41
CORPORATE RESOURCES							
Director, Secretaries	6.38	7.62	0.00	0.00	7.62	Budget includes Secretariat (although report to HR), 1 Temp post for maternity cover.	7.62
Finance & Human Resources	82.67	77.23	0.00	0.00	77.23	Still includes Human Resources, Contact Centre and Property Team.	76.95
Legal, Electoral, Democratic Services & Policy & Performance	14.95	13.34	0.00	0.00	13.34		14.34
<i>Legal, Electoral & Democratic Services</i>	13.14	11.53	0.00	0.00	11.53		12.53
<i>Policy & Performance</i>	1.81	1.81	0.00	0.00	1.81	Now 1.61 budgeted to Legal, Electoral and Dem Services, 0.2 worked in Housing & Comms but inc. in P&P.	1.81
IT & Facilities Management	23.43	22.43	0.00	0.00	22.43	1 Temp post (IT) so 1 over budget FTE.	24.43
SUB TOTAL	127.43	120.62	0.00	0.00	120.62		123.34
COMMUNITY AND PLANNING SERVICES							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	8.54	8.54	0.00	1.27	9.81	1 post is part externally funded.	10.03
Environmental & Operational Services	152.82	136.27	19.33	0.44	156.04		156.61
<i>SDS & CCTV</i>	115.98	100.27	19.33	0.00	119.60	Includes Grounds Maintenance.	121.09
<i>Env Health</i>	12.57	12.57	0.00	0.00	12.57		12.63
<i>Licensing</i>	9.41	8.57	0.00	0.00	8.57		8.03
<i>Parking & Amenity</i>	14.86	14.86	0.00	0.00	14.86		14.86
Development Services	48.37	47.51	0.00	0.00	47.51		47.74
Building Control	7.81	5.81	2.00	0.00	7.81	Plus 1 Seconded Officer.	8.81
Housing & Communications	14.89	13.57	2.00	0.00	15.57	1 post is part externally funded.	15.57
SUB TOTAL	234.43	213.70	23.33	1.71	238.74		240.76
EXTERNALLY FUNDED POSTS							
Community Development	2.54	2.54	0.00	0.00	2.54		2.54
Environmental & Operational Services	0.00	0.00	0.00	0.00	0.00		0.00
Development Services	0.00	0.00	0.00	0.00	0.00		0.00
Housing & Communications	5.81	3.00	0.00	0.00	3.00	1 post is part funded by SDC (see Housing permanent posts).	3.00
SUB TOTAL	8.35	5.54	0.00	0.00	5.54		5.54
TOTALS	373.21	342.27	23.33	1.71	367.31		372.05
Number of staff paid in June							
377 permanent, 10 casuals							

Appendix 11

Reserves

	31/03/12 draft £000	Movement in month £000	Cumulative to date £000	Balance as at 30/06/12 £000	31/3/13 budget £000	31/3/13 forecast £000
Provisions						
Edenbridge Relief Road Compensation (1)	1,546			1,546	0	0
Accumulated Absences	152			152	152	152
Others	34			34	0	0
	1,732	0	0	1,732	152	152
	708	148	114	822	1,314	1,314
Capital Receipts(Gross)						
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
Earmarked Reserves						
Financial Plan	5,812			5,812	5,296	5,296
Budget Stabilisation	2,976			2,976	3,495	2,976
New Homes Bonus	215			215	1,588	1,588
Housing Benefit subsidy	1,351			1,351	1,102	1,301
Asset Maintenance	1,000			1,000	1,000	1,000
First Time Sewerage	915			915	715	915
Vehicle Renewal	293			293	564	564
Reorganisation (previously Termination)	478			478	499	478
LDF	565		-32	533	428	428
Community Development	470		-17	453	418	418
Carry Forward Items	222			222	341	341
Action and Development	296			296	300	300
Vehicle Insurance	287			287	264	264
Pension Valuation	349			349	349	349
Big Community Fund	103			103	0	0
Rent Deposit Guarantees	181			181	179	179
Local Strategic Partnership	81			81	111	111
Homelessness Prevention	134			134	0	0
IT Asset Maintenance	121			121	0	0
Others	459	-18	-15	444	424	424
	16,308	-18	-64	16,244	16,724	16,932
General Fund						
Required Minimum	1,500				1,500	1,500
Available Balance	2,213				2,213	2,213
	3,713				3,713	3,713
TOTAL	22,461				21,903	22,111

Notes

1. Changes in the Edenbridge Relief Road Compensation provision is very difficult to predict as it is dependant on the timing of agreeing compensation sums.

9. Capital

JUNE 12 - Final

COMMDEV Big Community Fund - Capital
 ENVOPS Vehicle Purchases
 FINSERV Sevenoaks Town Centre
 FINSERV Horton Kirby Village Hall
 HOUSING Improvement Grants
 HOUSING WKHA Adapts for Disab Financing Costs Advances
 HOUSING SDC - HMO Grants
 HOUSING RHPCG 10-11 SDC
 LEGAL Modern Govt Document Management System
 LEGAL Police Co-Location

	Period		Period		Period		Y-T-D		Y-T-D		Y-T-D		Annual		Annual	
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
	-	3	-3	-	-	7	-7	-	-	-	-	-	-	-	-	-
	125	-	125	100.0	125	5	120	95.9	500	500	-	95.9	500	500	-	-
	-	0	-0	-	-	-	-	-	-	-	-	-	-	-	-	-
	3	12	-10	-381.4	3	26	-23	-912.7	20	20	-	-	20	20	-	-
	-	-	-	-	-	19	-19	-	-	-	-	-	-	-	-	-
	-	2	-2	-	-	4	-4	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	2	-2	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	6	-6	-	-	-	-	-	-	-	-	-
	10	6	4	41.7	10	10	-0	-0.0	200	200	-	-	200	200	-	-
	138	23	115	83.5	138	80	57	41.6	720	720	-	41.6	720	720	-	-

Improvement Grants budget shown net of Government grant.

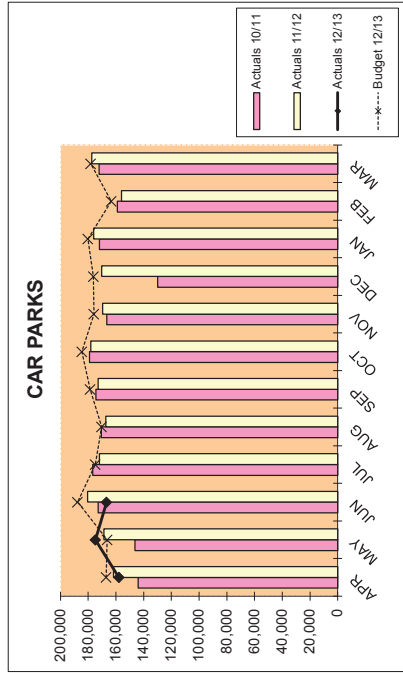
CUMULATIVE INCOME FIGURES

June 2012

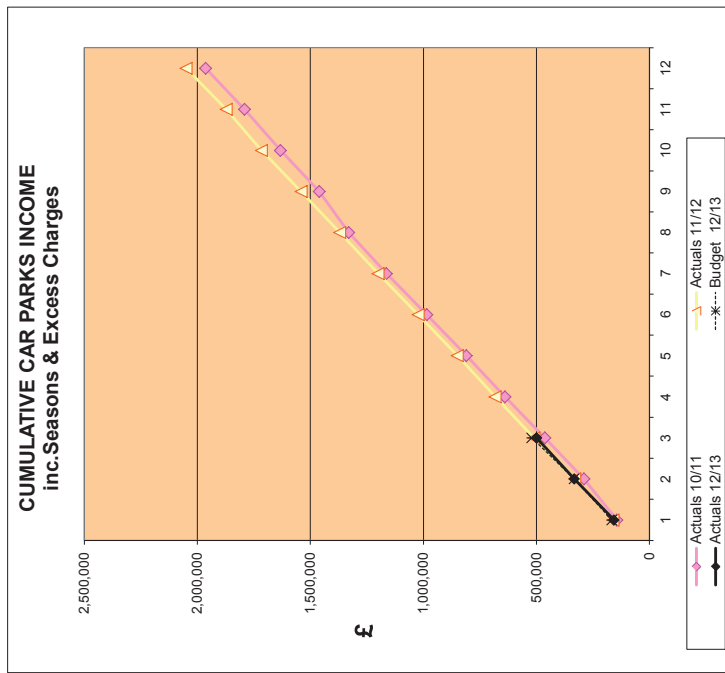
	Comparison of 11/12 and 12/13, where a minus is 'bad news'	MANAGER'S PROFILED BUDGET	Variance, where a minus is 'bad news'	ANNUAL BUDGET	Annual Forecast
CAR PARKS	499,399	521,073	-21,674	2,103,442	2,103,442
COMMON STREET PARKING	174,514	155,546	18,968	671,285	671,285
LAND CHARGES	40,885	49,544	-8,659	190,556	190,556
BUILDING CONTROL	106,303	149,296	-42,993	519,648	390,600
DEVELOPMENT CONTROL	181,209	174,171	7,038	696,684	696,684
	1,002,309	1,049,630	-47,321	4,181,615	4,052,567

10 Car Parks Graphs

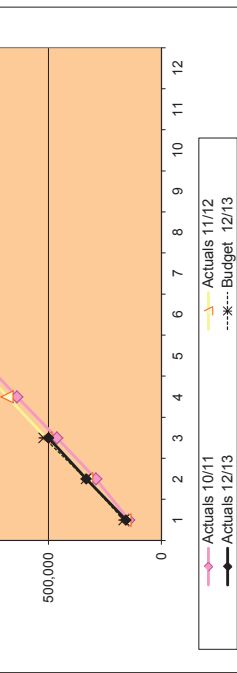
CAR PARKS (HWCARP)		Actuals	Actuals	Actuals	Increase / decrease from	Budget	Variance	Manager's
10/11	11/12	12/13	11/12 to 12/13	12/13	(Actuals-Budget)	Forecast		
1 APR	144,052	161,707	-3,888	167,079	-9,260			
2 MAY	146,247	168,722	6,108	166,300	8,530			
3 JUN	172,788	180,368	-13,618	187,694	-20,944			
4 JUL	176,717	171,960	-171,960	174,953	-174,953			
5 AUG	170,558	167,336	-170,293	170,293	-170,293			
6 SEP	174,392	172,793	-172,793	178,651	-178,651			
7 OCT	179,153	178,067	-178,067	184,625	-184,625			
8 NOV	166,673	169,631	-169,631	175,874	-175,874			
9 DEC	129,891	170,349	-170,349	176,200	-176,200			
10 JAN	171,978	175,979	-175,979	180,246	-180,246			
11 FEB	158,986	155,870	-155,870	163,322	-163,322			
12 MAR	172,012	177,420	-177,420	178,205	-178,205			
	1,963,447	2,050,202	-1,550,803	499,399	-1,604,043	2,103,442		2,103,442



CAR PARKS (CUMULATIVE)		Actuals	Actuals	Actuals	Cumulative increase / decrease from	Budget	Variance	Manager's
10/11	11/12	12/13	11/12 to 12/13	12/13	(Column E-G)	Forecast		
APR	144,052	161,707	-3,888	167,079	-9,260			
MAY	290,299	330,429	2,220	333,379	-730			
JUNE	463,087	510,797	-11,398	521,073	-21,674			
JUL	639,804	682,757	-682,757	0	0			
AUG	810,362	850,093	-850,093	0	0			
SEP	984,754	1,022,886	-1,022,886	0	0			
OCT	1,163,907	1,200,953	-1,200,953	0	0			
NOV	1,330,580	1,370,584	-1,370,584	0	0			
DEC	1,460,471	1,540,933	-1,540,933	0	0			
JAN	1,632,449	1,716,912	-1,716,912	0	0			
FEB	1,791,435	1,872,782	-1,872,782	0	0			
MAR	1,963,447	2,050,202	-2,050,202	0	0			2,103,442



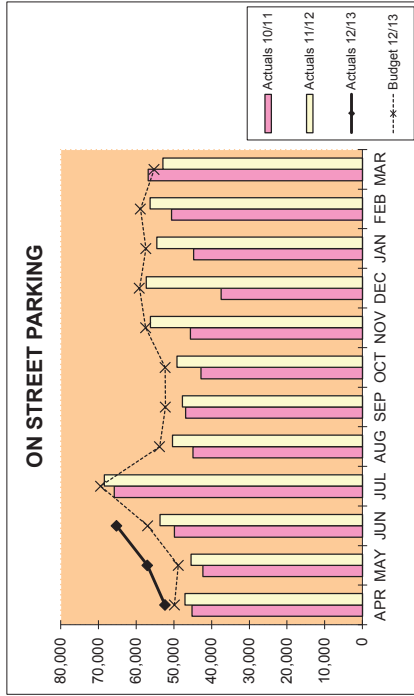
CUMULATIVE BREAKDOWN		Actual	Budget	(Monthly)
HWCARP		(Cumulative)		
DAY TICKETS	***0	380,250	394,872	126,480
EXCESS / PENALTY CHARGES	***1/***3	38,041	41,241	10,190
SEASON TICKETS	***2	76,552	80,960	25,806
OTHER (inc.Res.Pkg)	***9	294	-	194
WAIVERS	3404	240	-	80
RENT	94500	4,022	4,000	4,000
		499,399	521,073	166,750



10 On-Street Graphs

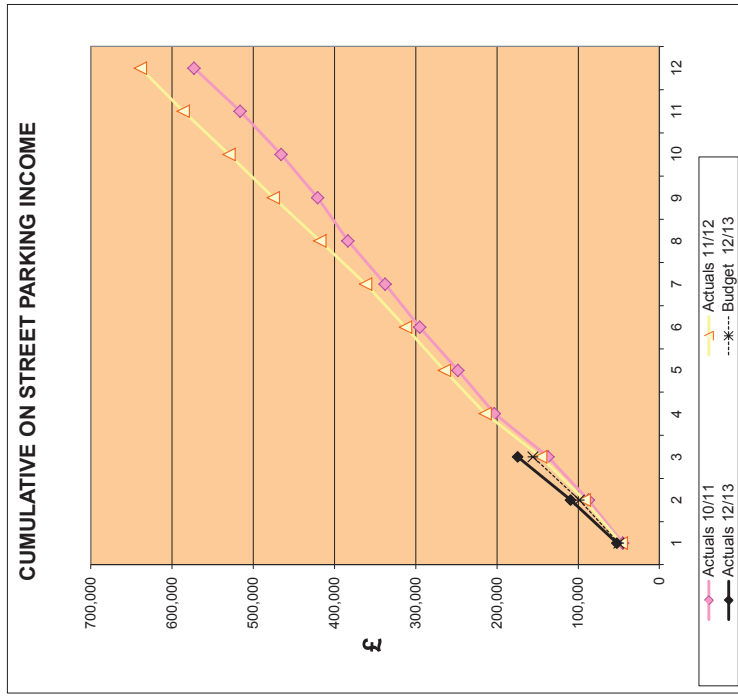
ON STREET PARKING (HWDCRIM)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Actuals-Budget)	Manager's Forecast
1 APR	45,146	47,046	52,328	5,282	49,814	2,514	
2 MAY	42,328	45,408	56,995	11,587	48,794	8,201	
3 JUN	49,872	53,666	65,190	11,524	56,938	8,252	
4 JUL	65,784	68,376		-68,376	69,398	-69,398	
5 AUG	44,910	50,350		-50,350	53,779	-53,779	
6 SEP	46,913	47,762		-47,762	52,243	-52,243	
7 OCT	42,832	49,209		-49,209	52,291	-52,291	
8 NOV	45,607	56,170		-56,170	57,436	-57,436	
9 DEC	37,452	57,330		-57,330	59,125	-59,125	
10 JAN	44,720	54,468		-54,468	57,396	-57,396	
11 FEB	50,568	56,324		-56,324	58,844	-58,844	
12 MAR	56,761	52,883		-52,883	55,227	-55,227	
	572,893	638,992	174,514	-464,478	671,285	-496,771	671,285



ON STREET PARKING (CUMULATIVE)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Cumulative increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Column E-G)	Manager's Forecast
APR	45,146	47,046	52,328	5,282	49,814	2,514	
MAY	87,474	92,454	109,324	16,870	98,608	10,716	
JUNE	137,346	146,120	174,514	28,394	155,546	18,968	
JUL	203,130	214,496		-214,496	0	0	
AUG	248,040	264,846		-264,846	0	0	
SEP	294,953	312,608		-312,608	0	0	
OCT	337,785	361,817		-361,817	0	0	
NOV	383,392	417,987		-417,987	0	0	
DEC	420,844	475,317		-475,317	0	0	
JAN	465,564	529,785		-529,785	0	0	
FEB	516,132	586,109		-586,109	0	0	
MAR	572,893	638,992		-638,992	0	0	671,285



JUNE 2012

HWDCRIM

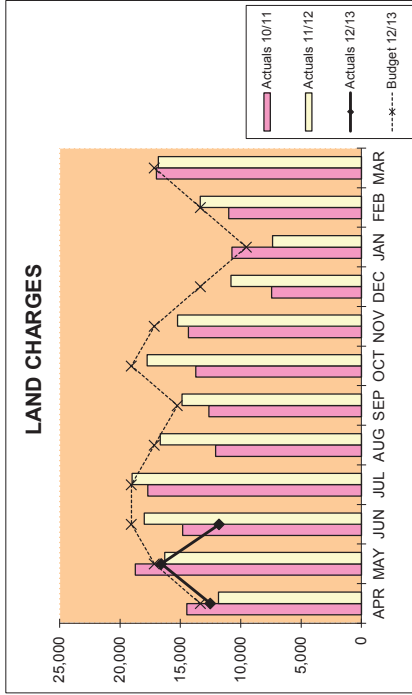
	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES	3403	36,000	11,068
WAIVERS	3404	920	135
RESIDENTS PERMITS	3406	14,678	5,485
ON STREET PARKING	3300	105,687	40,033
BUSINESS PERMITS	3408	17,878	8,469
OTHER	9999	-	-
	174,514	155,546	65,190

CUMULATIVE BREAKDOWN

10 Land Charges Graphs

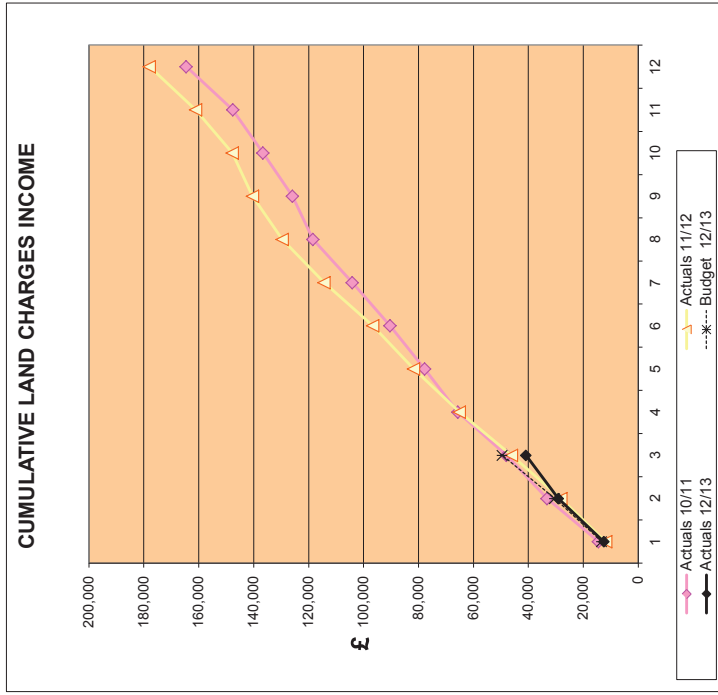
LAND CHARGES (LPLNDCH)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Actuals-Budget)	Manager's Forecast
1 APR	14,463	11,836	12,520	684	13,339	-819	
2 MAY	18,718	16,303	16,579	276	17,150	-571	
3 JUN	14,812	17,994	11,786	-6,208	19,055	-7,269	
4 JUL	17,700	18,987	19,055	-18,987	19,055	-19,055	
5 AUG	12,074	16,658	17,150	-16,658	17,150	-17,150	
6 SEP	12,624	14,863	15,244	-14,863	15,244	-15,244	
7 OCT	13,710	17,740	19,055	-17,740	19,055	-19,055	
8 NOV	14,339	15,228	17,150	-15,228	17,150	-17,150	
9 DEC	7,439	10,819	13,339	-10,819	13,339	-13,339	
10 JAN	10,731	7,369	9,530	-7,369	9,530	-9,530	
11 FEB	10,999	13,340	13,339	-13,340	13,339	-13,339	
12 MAR	16,983	16,826	17,150	-16,826	17,150	-17,150	
	164,592	177,963	40,885	-137,078	190,556	-149,671	190,556



LAND CHARGES (CUMULATIVE)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Cumulative increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Column E-G)	Manager's Forecast
APR	14,463	11,836	12,520	684	13,339	-819	
MAY	33,181	28,139	29,099	960	30,489	-1,390	
JUNE	47,993	46,133	40,885	-5,248	49,544	-8,659	
JUL	65,693	65,120	-81,778	-81,778	0	0	
AUG	77,767	81,778	-96,641	-96,641	0	0	
SEP	90,391	96,641	-114,381	-114,381	0	0	
OCT	104,101	114,381	-129,609	-129,609	0	0	
NOV	118,440	129,609	-140,428	-140,428	0	0	
DEC	125,879	140,428	-147,797	-147,797	0	0	
JAN	136,610	147,797	-161,137	-161,137	0	0	
FEB	147,609	161,137	-177,963	-177,963	0	0	
MAR	164,592	177,963					190,556



JUNE 2012

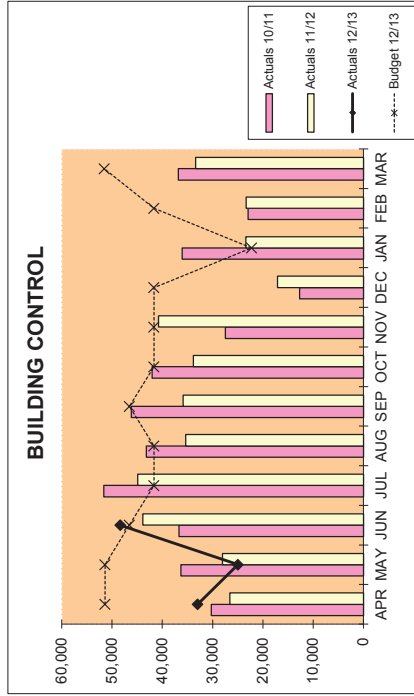
LPLNDCH

	Received (Month)	Percentage (Month)	Percentage (Month 11/12)	Percentage (Month 11/12) (Cumulative)
Searches Received - Paper	£105	51	28.3%	28.4%
Searches Received - Electronic	£86	76	42.2%	50.9%
Searches Received - Personal	£0	53	29.5%	20.7%
	180	100.0%	100.0%	100.0%

10 Building Control Graphs

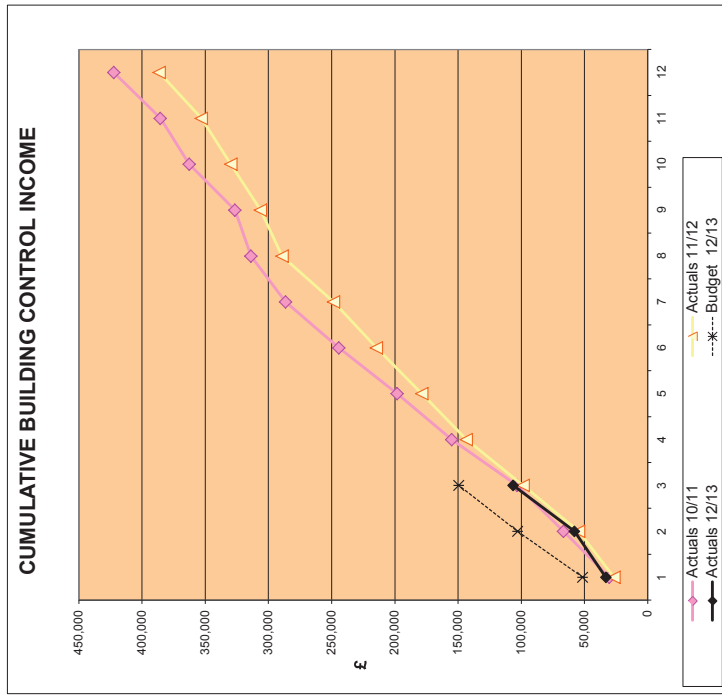
BUILDING CONTROL (DVBCFEE)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Actuals-Budget)	Manager's Forecast
1 APR	30,284	26,583	32,975	6,392	51,384	-18,410	
2 MAY	36,330	28,008	24,976	-3,032	51,384	-26,408	
3 JUN	36,701	43,878	48,352	4,474	46,527	1,825	
4 JUL	51,649	44,902	41,671	-44,902	41,671	-41,671	
5 AUG	43,199	35,321	41,671	-35,321	41,671	-41,671	
6 SEP	46,163	35,890	46,527	-35,890	46,527	-46,527	
7 OCT	42,044	33,837	41,671	-33,837	41,671	-41,671	
8 NOV	27,469	40,725	41,671	-40,725	41,671	-41,671	
9 DEC	12,695	17,118	41,671	-17,118	41,671	-41,671	
10 JAN	36,036	23,425	22,245	-23,425	22,245	-22,245	
11 FEB	22,935	23,315	41,671	-23,315	41,671	-41,671	
12 MAR	36,833	33,397	51,551	-33,397	51,551	-51,551	
	422,338	386,399	106,303	-280,096	519,648	-413,345	390,600



BUILDING CONTROL (CUMULATIVE)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Cumulative increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Column E-G)	Manager's Forecast
APR	30,284	26,583	32,975	6,392	51,384	-18,410	
MAY	66,614	54,591	57,951	3,360	102,769	-44,818	
JUNE	103,315	98,469	106,303	7,834	149,296	-42,993	
JUL	154,964	143,371		-143,371		0	
AUG	198,163	178,692		-178,692		0	
SEP	244,326	214,582		-214,582		0	
OCT	286,370	248,419		-248,419		0	
NOV	313,839	289,144		-289,144		0	
DEC	326,534	306,262		-306,262		0	
JAN	362,570	329,687		-329,687		0	
FEB	385,505	363,002		-353,002		0	
MAR	422,338	386,399		-386,399		0	390,600



JUNE 2012

DVBCFEE

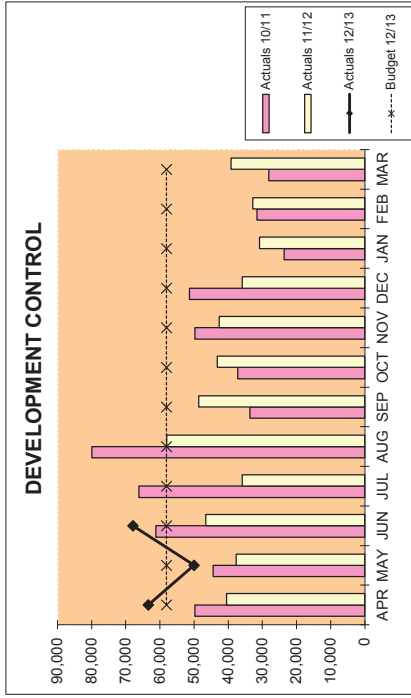
	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	89,212	17,833
Inspection Fee	3067	51,626	28,387
Other	9999	8,458	2,133
	106,303	149,296	48,352

CUMULATIVE BREAKDOWN

10 Development Control Graphs

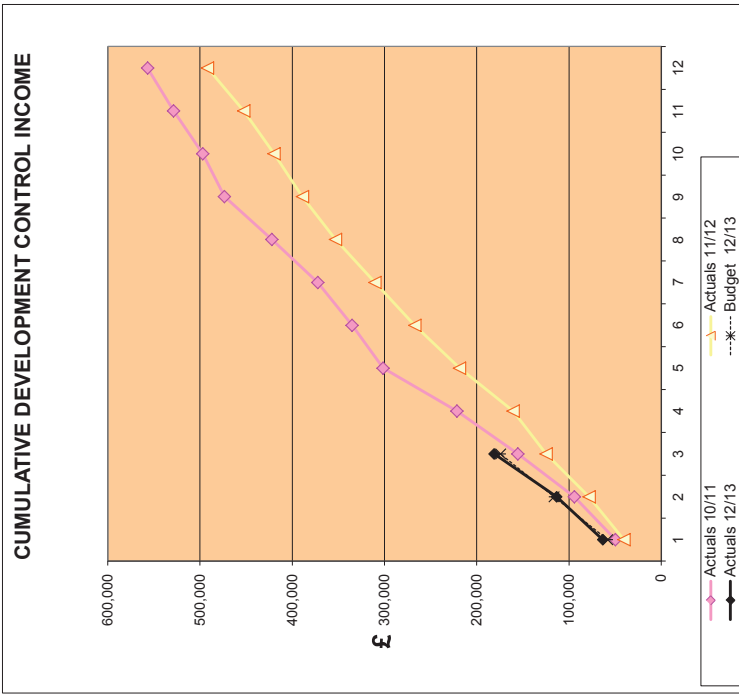
DEVELOPMENT CONTROL (DVDEVCT)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Actuals-Budget)	Managers Forecast
1 APR	49,786	40,515	63,378	22,863	58,057	5,321	
2 MAY	44,456	37,722	49,955	12,233	58,057	-8,102	
3 JUN	61,214	46,543	67,875	21,332	58,057	9,818	
4 JUL	66,145	35,903	58,057	-35,903	58,057	-58,057	
5 AUG	79,942	57,980	58,057	-57,980	58,057	-58,057	
6 SEP	33,610	48,611	58,057	-48,611	58,057	-58,057	
7 OCT	37,246	43,214	58,057	-43,214	58,057	-58,057	
8 NOV	49,751	42,649	58,057	-42,649	58,057	-58,057	
9 DEC	51,341	35,907	58,057	-35,907	58,057	-58,057	
10 JAN	23,650	30,824	58,057	-30,824	58,057	-58,057	
11 FEB	31,622	32,829	58,057	-32,829	58,057	-58,057	
12 MAR	28,116	39,201	58,057	-39,201	58,057	-58,057	
	556,879	491,898	181,209	-310,690	696,684	-515,476	696,684



DEVELOPMENT CONTROL (CUMULATIVE)

	Actuals 10/11	Actuals 11/12	Actuals 12/13	Cumulative increase / decrease from 11/12 to 12/13	Budget 12/13	Variance (Column E-G)	Managers Forecast
APR	49,786	40,515	63,378	22,863	58,057	5,321	
MAY	94,242	78,237	113,333	35,096	116,114	-2,781	
JUNE	155,456	124,780	181,209	56,429	174,171	7,038	
JUL	221,601	160,663	160,663	-160,663	0	0	
AUG	301,543	218,663	218,663	-218,663	0	0	
SEP	335,153	267,274	267,274	-267,274	0	0	
OCT	372,399	310,488	310,488	-310,488	0	0	
NOV	422,150	353,137	353,137	-353,137	0	0	
DEC	473,491	389,044	389,044	-389,044	0	0	
JAN	497,141	419,868	419,868	-419,868	0	0	
FEB	528,763	452,697	452,697	-452,697	0	0	
MAR	556,879	491,898	491,898	-491,898	0	0	696,684



JUNE 2012

DVDEVCT

	Actual	Budget	(Monthly)
Planning Application Fees	3009	141,692	64,800
S106 Monitoring	3106	-	-
Other	9999	-	-
Pre-application Fees	94301	19,604	2,175
Monitoring Fees	94302	12,875	900
	181,209	174,171	67,875

CUMULATIVE BREAKDOWN

	Actual	Budget
(Cumulative)	172,518	141,692

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